



## ENVIRONMENT AND SUSTAINABILITY SCRUTINY COMMITTEE – FOR INFORMATION

**SUBJECT: BUDGET MONITORING REPORT 2019/2020**

**REPORT BY: INTERIM CORPORATE DIRECTOR COMMUNITIES**

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### **1. PURPOSE OF REPORT**

- 1.1 To inform Members of the most recent budget monitoring position for 2019/2020 for Communities Directorate Service Divisions, including Regeneration & Planning Division, Infrastructure Services Division, Public Protection Division and Community & Leisure Services Division.

### **2. SUMMARY**

- 2.1 The report summarises the most recent budget monitoring projections for 2019/2020 based on the latest available financial information.
- 2.2 The attached appendices outline more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

### **3. RECOMMENDATIONS**

- 3.1 Environment and Sustainability Scrutiny Committee Members are requested to note the contents of this report and the detailed budget monitoring pages that follow in respect of Infrastructure Services Division, Public Protection Division and Community & Leisure Services Division, which all fall within the remit of this Scrutiny.

### **4. REASONS FOR THE RECOMMENDATIONS**

- 4.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

### **5. THE REPORT**

#### **5.1 INTRODUCTION**

- 5.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Communities Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.

- 5.1.2 It should be noted that the budget report to Council on 21st February 2019 detailed the need to apply further budget efficiency savings in 2019/2020 to meet medium term financial plan (MTFP) targets and achieve budget strategy aims. Communities Directorate services were targeted to achieve new budget efficiency savings of £5.213million.
- 5.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate over spend of £439k. **Exclusive** of ring fenced budgets this over spend is decreased to £427k, but £500k of this is anticipated to be funded from the winter maintenance reserve as noted in paragraph 5.3.2 below. Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division.

TABLE 1	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	ANTICIPATED OUTTURN 2019/2020	ANTICIPATED VARIANCE 2019/2020 Under (Over)
	£000	£000	£000	£000
Regeneration & Planning Division	2,246	2,246	2,380	(134)
Infrastructure Division	17,937	17,937	18,504	(567)
Public Protection Division	7,240	7,286	6,888	398
Community & Leisure Services Division	20,953	20,953	21,097	(144)
Directorate General	173	173	165	8
<b>NET DIRECTORATE</b>	<b>48,549</b>	<b>48,595</b>	<b>49,034</b>	<b>(439)</b>
Home to School Transport - ring fenced overspend				(13)
Social Services Transport - ring fenced over spend				(50)
Cemeteries Task & Finish - ring fenced under spend				51
<b>NET DIRECTORATE over spend (excluding ring fenced budgets)</b>				<b>(427)</b>
<b>NET DIRECTORATE over spend % to budget</b>				<b>(0.88)</b> (Representing % of Directorate Budget)

## 5.2 REGENERATION & PLANNING DIVISION

- 5.2.1 Overall, the service division is presently reporting overspend of £134k.
- 5.2.2 Development Control is now reporting an overspend of £77k as a result of a continued downturn in planning application fee income being received, albeit this is partly offset by underspend in staffing costs due to delayed filling of a vacant post. At present planning application fee income is projected to be £450k, some £88k short of the £538k budget, income can vary however during the year depending on the number and type of planning applications received. Pre-application advice fee income is projected at £24k, £5k below budget. Building Control is reporting overspend of £65k with income presently projected to be £65k below the £273k budget, building control fee income has in recent years been well below the budget.
- 5.2.3 Strategic Planning is presently projected to be £55k underspent due to delayed filling of a vacant post and staff on reduced working hours. Planning administrative, technical and

GIS/Land Gazeteer support services is underspent by £44k again due to delayed filling of two vacant posts. These underspends are part offset by overspend in the Land charge service of £23k due to a shortfall in search fee income.

- 5.2.4 Business Support has underspend of £69k which is due to delays in filling vacant posts and reduction in some operational costs such as printing, postage and I.T related costs. Urban Renewal is reporting underspend of £28k mainly due to additional income generated from staff project fees working on various capital grant funded projects. These underspends are partly offset by overspend in relation to Bargood Unit Shops of £10k, due to under occupancy, however there is now only one shop unit remaining vacant and the service is actively trying to secure tenancy for this unit.
- 5.2.5 Town Centre Management is underspent by £21k due to delayed filling of the vacant Town Centre Manager post, the post is now filled however. Marketing & Promotion is underspent by £15k due to non- filling of a part time post and reductions in some operating costs.
- 5.2.6 There is now a projected £230k over spend in relation to industrial properties partly due to a £160k shortfall in property rents resulting from a number of units being unoccupied, albeit rental income is projected to be £2.1million and a £75k overspend in relation to building maintenance (linked to statutory maintenance and refurbishing of empty units) and also energy cost. The service is proactively seeking to ensure vacant units are let as quickly as possible by identifying businesses interested in taking up a rental.
- 5.2.7 Overall Tourism Venues are now reporting a combined underspend of £5k. Llancaiach Fawr is reporting over spend of £51k primarily due to a shortfall in income of £97k (albeit income generation has improved compared to last financial year), with the venue endeavouring to increase visitor numbers including school visits and the coach party trade, this income shortfall is partly offset by a reduction in operating costs. Cwmcarn Forest Drive is reporting overspend of £33k partly due to the need to fund invest to save costs associated with the new Lodges installed and partly a shortfall in income from delays in installation of the new Lodges. It is anticipated that in future years visitor numbers and income will increase as a result of the investments undertaken at the venue, including Lodges, adventure playground and improved trails. The Winding House museum is reporting underspend of £40k where underspend in staffing due to vacant posts is partly offset by some essential building maintenance works and underachievement in income. Caerphilly Visitor Centre is reporting underspend of £2k and BMI underspend of £43k primarily due to some vacant posts.
- 5.2.8 Tourism events report underspend of £19k, primarily due to underspend of £20k in relation to the Big Cheese where excellent weather and some changes to the event delivery offer assisted in increasing income generation and reduced operating costs.
- 5.2.9 Community Regeneration is reporting a break even budget.
- 5.2.10 There is underspend in senior management and administrative support of £14k due to a combination of delayed filling of vacant posts and staff not paid at the top of the incremental scale.
- 5.2.11 Children and Communities and C4W initiatives are both fully funded from grant, albeit C4W is projected to underspend by £52k with less grant income therefore being claimed. Children and Communities grant forms part of a larger grant initiative and due to earlier underspends, £100k grant has been vired to other schemes where the funding can be utilised during year. There is also an additional £20k underspend anticipated which may also be transferred to other schemes subject to the Flexibilities Panel agreeing virements.

### **5.3 INFRASTRUCTURE DIVISION**

- 5.3.1 Infrastructure is reporting over spend of £567k on a £17.937million budget, but after excluding budget variations in relation to Home to School Transport (£13k overspend) and Social

Services Transport (£50k over spend) which will be ring fenced and appropriated back to the Service Directorates, there is an over spend of £504k.

- 5.3.2 Highway Operations is reporting overspend of £598k, however, £500k of this relates to winter maintenance, where there was a one-off planned MTFP saving in 2019/2020 resulting in the winter maintenance budget being reduced by £500k for one year only, but with the option of utilising the existing winter maintenance ring fenced reserve if expenditure on winter maintenance exceeds the temporarily reduced budget. At present winter maintenance costs are difficult to predict but it is assumed they will be similar to last year (£1.1million) and the reserve will be utilised. There is also £30k underspend in relation to street lighting energy resulting from the street lighting LED investment initiative, the ongoing investment in LED street lights will in future years assist in reducing energy costs and reduce the risk of budget overspends and also provide an opportunity for future year MTFP savings. Work in relation to sustainable drainage systems (SUDS) presently has under-recovery of costs of £45k primarily due to low levels of application/pre application advice, this element of income is external income from building developers and other local authorities (via SLA agreements) and finances the staffing and other technical costs associated with CCBC's role as a Suds Approving Body (SAB). The early indication is that many developers applied for planning permission early before the legislation changed, so it is likely that 2019/20 is not a typical year and improvements in income generation will increase over time, this will be monitored closely. At present the £3.1million highway maintenance budget is predicted to overspend by £68k albeit the expected amount of reactive maintenance required is difficult to predict and every effort will be made to manage the maintenance programme within the budget available and keep any overspends to a minimum.
- 5.3.3 EPG (Engineering Projects Group) is reporting underspend of £28k with reduced fee income offset by reduced expenditure associated with delayed filing of posts
- 5.3.4 Transportation Engineering overall is projecting a £27k over spend including a shortfall in car park income of £20k (on £691k budget). Car parking charges were increased part way through this year and early indications are that this has assisted in meeting the income target shortfall experienced in previous years and part achieved the MTFP saving of £40k implemented in 2019/2020. There is also an under-recovery of expenditure of £55k in relation to the new civil parking enforcement (CPE) function albeit £54k of this will be funded from ring fenced reserve in relation to CPE set up costs. Traffic Signals are expected to be £20k overspent due to the energy price increases passed on from Street Lighting and Road Closure costs are also expect to be £20k overspent after taking into account the extra fee income. These overspends are however partly offset by staffing underspend of £92k due to delayed filling of vacant posts. The underspend element on school crossing patrols has reduced to £9k in anticipation of costs associated with a proposed MTFP saving for 2020/21.
- 5.3.5 Public Transport is reporting an under spend of £82k, mainly due to delayed filling of staff posts (£45k), MTFP savings in advance and additional grant income.
- 5.3.6 At this stage Network Contracting Services (NCS) is anticipating a surplus of £11k with an underachievement in the income target of £230k being more than offset by reducing operating costs including vacant posts. NCS is heavily dependent on the volume and value of work secured during the year and this is monitored closely along with productivity levels within the workforce.
- 5.3.7 Home to School Transport is presently projecting an over spend of £13k on a £7.1million budget, this is mainly due to mini retendering for contracts in-year incurring increased costs. It is also assumed that no snow days for schools will occur for the rest of 2019/20, if any do occur it is likely to reduce the over spend.
- 5.3.8 Social Services Transport is projecting over spend of £50k on a £1.45million budget. This is due to an inability to date to achieve the £50k MTFP saving applied in 2019/2020 against its

fleet and contracted services mainly as a result of an increase in unplanned fleet vehicle maintenance and repairs.

## **5.4 PUBLIC PROTECTION**

- 5.4.1 Public Protection is presently projecting an under spend of £398k on an overall revenue budget of £7.286million.
- 5.4.2 Environmental Health is currently projecting a net underspend of £324k. This is partly due to a £154k underspend in salaries from staff on unpaid leave, staff on reduced hours and delayed filling of vacant posts and also a vehicle cost underspend (£22k) due to a reduction in fleet numbers. The enforcement Team also have additional income of £23k from the final year of the pest control SLA agreement with Blaeneu Gwent and from sewer baiting. There will also be additional funding of £131k from WG to finance staff time associated with the Hafodynryys air pollution issues. There are a number of ongoing issues in respect of air quality, pollution and contaminated land including possible increase in discharge consents associated with Coed Top and also costs in relation to Cray Valley. Costs associated with air quality, pollution and contaminated land sites are being closely monitored as any increases in this area would impact on the overall financial position. Cabinet on 16<sup>th</sup> October 2019 approved ring fencing £268k of Environmental Health revenue underspend to support the anticipated shortfall in funding expected from Welsh Government to finance the acquisition of properties at Hafodynryys. The shortfall is the result of the WG funding in accordance with the Compensation Code being less than the anticipated cost of purchasing the properties at 150% market value with a 10% home loss payment (where appropriate).
- 5.4.3 Trading Standards, Licensing, Registrars and CCTV has a projected net underspend of £28k. There is underspend in relation to staffing costs (£68k) from delayed filling of vacant posts and staff not currently top of the incremental scale, but partly offset by agency staff cover in the Commercial Services team. There are anticipated additional costs of £40k in relation to an animal welfare investigation which has resulted in the removal of a large number of cattle, temporary care and other associated costs whilst the required legal process takes place. Registrars income is projected to exceed the £246k budget by £11k, but licensing fee income is at present anticipated to be £7k less than the £320k budget although this can be subject to variation so this will be monitored closely.
- 5.4.4 Catering Services are projecting overall small underspend of £46k on a £3.612million budget, this includes underspend in relation to Comprehensive schools (£104.7k) mainly due to underspend in staffing and over achievement in income, assisted by an increase in the number of schools implementing a policy of school children not leaving the premises at lunch time. However there is projected overspend in Primary schools of £5.5k where overspend in staffing is offset by underspend in operating costs particularly food costs. Income generation in the schools will be monitored closely as it can vary depending on pupil take up, school disruptions due to poor weather etc. There is also overspend in relation to the staff restaurant & meals direct services based at Ty Penallta of £23.6k and HQ costs of £28.5k.

## **5.5 COMMUNITY & LEISURE SERVICES**

- 5.5.1 The Community & Leisure Division is presently projecting overall overspend of £144k on a budget of £20.953 million.
- 5.5.2 Waste Management & Cleansing Services is now presently reporting a £261k underspend on a budget of £13.507 million. Anticipated overspend in waste collection costs for the various waste streams (£555k), primarily due to additional agency cover, sickness absence cover and vehicle running costs is partly offset by underspend in waste treatment costs (£494k) primarily due to reduced tonnage of waste in relation to organic and dry recyclable waste and also reduced waste at the CA sites due to introduction of proof of residency and a reduction in out of County waste being deposited at the CA sites. Waste treatment costs will be monitored closely as they can vary due to changes in tonnage of waste and variations in contract prices.

There is a corporate contingency reserve of £400k available to finance any overspend in relation to recycling treatment, but at present this will not be required. There is overspend in relation to commercial waste due to a shortfall in income of £96k, the position has improved however due to an approved increase of 2.4% in commercial waste collection charges from October 2019. There is a projected underspend in street cleaning of £289k due to a combination of staff vacant posts, staff covering waste collection rounds and vehicle running costs. For the Waste Management & Cleansing service overall there is also anticipated £91k underspend in revenue contribution to capital outlay (RCCO) as there is no anticipated expenditure on replacement vehicles this year, while the waste management service review is ongoing.

- 5.5.3 A small overall overspend of £7k is projected for Parks & Countryside, Outdoor Facilities and Cemeteries. Cemeteries is reporting a £43k under spend due to income in excess of budget and reductions in maintenance expenditure. Any underspend in relation to cemeteries is ring fenced for future investment in cemetery infrastructure. Parks & Countryside combined is reporting overspend of £50k primarily due to works at Abercarn depot, a staff secondment from Leisure services linked to a playing fields project and required expenditure on replacement equipment and machinery, this is partly offset by staff vacant posts albeit most of these are being covered via agency staff and Parks HQ underspend due to a vacant post.
- 5.5.4 Leisure Centres are reporting a net overspend of £244k, this is due to a combination of, shortfall in income targets of £303k (including a reduction in free swim grant funding of £53k) and increases in some operational costs particularly energy where this is overspend of £130k. These overspends are partly offset by underspend in staffing & tutor pay costs. The Leisure Centres income budget is £3.6million in total but income generation can vary depending on consumer demand, operational closures due to adverse weather, closures due to maintenance and refurbishments and general variations in consumer demand, so this is monitored closely throughout the year. There is also underspend in Leisure HQ of £24k primarily due to a vacant post.
- 5.5.5 Community Centres are at present projecting underspend of £4.4k on a £364k budget due to reductions in operating costs. Caerphilly Adventures is reporting a significant overspend of £147k primarily linked to increased staffing costs and operating costs involved in delivering courses, particularly those linked to Education based alternative curriculum. The service is presently reviewing the pricing structure as there have been no increases in charges to clients for 10 years, which has impacted on the overall financial position. Any increase in charges will have an impact on some client service users particularly in Education for alternative curriculum services. Sports Development has overspend of £1k.
- 5.5.6 Vehicle Maintenance & Fleet Management is currently projecting overspend of £56k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 5.5.7 Building Cleaning is at present reporting underspend of £21k, due to income greater than budgeted offset by staff additional hours to cover sickness and holidays, an increase in the living age and some required equipment investments. The service is continually seeking to secure additional cleaning contract work to sustain employments levels and finance fixed overheads.

## **5.6 MEDIUM TERM FINANCIAL PLANS (MTFP) SAVINGS 2019/2020**

- 5.6.1 The 2019/20 revenue budget for Communities Directorate included targeted MTFP savings of £5.213million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

<b>Service Division</b>	<b>Approved Savings 2019/2020 £000</b>
<b>Regeneration &amp; Planning Division</b>	<b>528</b>
<b>Infrastructure Services Division</b>	<b>2,596</b>
<b>Public Protection Division</b>	<b>389</b>
<b>Community &amp; Leisure Services Division</b>	<b>1,700</b>
<b>TOTAL</b>	<b>5,213</b>

5.6.2 Most of the £5.213million MTFP savings applied in 2019/2020 are being achieved or are expected to be achieved. However at present a number of MTFP savings are not being fully achieved and the position on these will be monitored closely, the under achieved MTFP savings include:

- Regeneration, Tourism Venues Cwmcarn £10k, unachieved due to shortfall in income as noted in paragraph 5.2.7.
- Leisure Centres increased income budgets £50k, not fully achieved due to variations in customer demand paragraph 5.5.4
- Leisure Services, Caerphilly Adventures operational budget reduction £12k, not achieved due to anticipated overspend in the service paragraph 5.5.5.
- Infrastructure, increased car park charges £40k, income budget not fully achieved as noted in paragraph 5.3.4
- Infrastructure, Social Services transport £50k unachieved in relation to savings against its fleet and contracted services as noted in paragraph 5.3.8
- Infrastructure, Public Transport bus subsidies £68k, underachieved by £17k as not introduced until July, but will be achieved in a full financial year.

5.6.3 Most of the unachieved MTFP savings are associated with additional income generation, which does have a greater risk of non-achievement, often due to the volatility in customer demand for services and factors outside the control of the service that can impact on usage and income levels (general economic climate, weather, consumer trends etc.)

## 5.7 CONCLUSION

The Communities Directorate provides a diverse range of services, as outlined in the report and appendices and the report notes that the services face significant ongoing financial pressures due to the requirement to achieve budget savings in support of the Councils medium term financial plan. Operational managers will endeavour to ensure that service net expenditure does not exceed the budget available.

## 6. ASSUMPTIONS

6.1 Expenditure and income projection assumptions are included in this report based on a combination of historical trends, present and anticipated future service activity and staffing levels and vacancies.

## **7. LINKS TO RELEVANT COUNCIL POLICIES**

- 7.1 The content of the report is in accordance with the budget strategy considered and approved by Council at its meeting of 21st February 2019.
- 7.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.
- 7.3 Budget management itself is in accordance with the corporate theme of Delivering the Strategies.
- 7.4 Effective financial planning and financial control contribute to the following Well-being Goals within the Well-being of Future Generations (Wales) Act 2015:-
- A prosperous Wales
  - A resilient Wales
  - A healthier Wales
  - A more equal Wales
  - A Wales of cohesive communities
  - A Wales of vibrant culture and thriving Welsh Language
  - A globally responsible Wales

## **8. WELL-BEING OF FUTURE GENERATIONS**

- 8.1 Effective financial management is a key element in ensuring that the Well-being Goals within the Well-Being of Future Generations (Wales) Act 2015 are met.

## **9. EQUALITIES IMPLICATIONS**

- 9.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

## **10. FINANCIAL IMPLICATIONS**

- 10.1 As noted in the table in paragraph 5.1.3 above some service under/over spends will be appropriated to ring fenced reserves including Social Services Transport (£50 overspend), Home to Schools Transport (£13k overspend) and Cemeteries (£51k underspend). In addition, as noted in paragraph 5.4.2 approval has also been given by Cabinet to ring fence anticipated underspend in relation to Environmental Health (£268k underspend). In line with the Council's reserves protocol, general revenue underspends not subject to specific ring fencing are appropriated to Directorate strategic reserves and Council working balances on a 50/50 basis, however any Directorate over spends will be appropriated to Service Directorate reserves in full and will require funding from previous years reserve balances where they exist or future years revenue budgets.
- 10.2 Based on current projections, combined general revenue overspend for the Directorate of £695k in relation to Regeneration & Planning, Infrastructure, Community & Leisure services and Public Protection would be appropriated to Communities Strategic reserve (this excludes ring fenced under/overspends noted in paragraph 10.1 above). However as noted in paragraph 5.3.2 if there is overspend in the Infrastructure Divisions winter maintenance budget as presently projected, then £500k of this overspend will be funded from the ring



fenced winter maintenance reserve, resulting in a net overspend appropriation to the Directorate reserve of £195k.

## **11. PERSONNEL IMPLICATIONS**

- 11.1 Members will be aware that when setting the budget, MTFP savings were identified for the Communities Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

## **12. CONSULTATIONS**

- 12.1 There are no consultation responses, which have not been included in this report.

## **13. STATUTORY POWER**

- 13.1 Local Government Act 1972 and 2000.

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Consultees: Councillor D.T Davies, Chair of Environment & Sustainability Scrutiny Committee  
Councillor A Hussey, Vice Chair of Environment & Sustainability Scrutiny Committee  
Councillor Eluned Stenner, Cabinet Member for Finance, Performance & Planning  
Councillor Nigel George, Cabinet Member for Environment & Neighbourhood Services  
Mark S Williams, Interim Corporate Director of Communities  
Robert Hartshorn, Head of Public Protection, Community & Leisure Services  
Rhian Kyte, Head of Regeneration and Planning  
Marcus Lloyd, Head of Infrastructure  
Steve Harris, Interim Head of Business Improvement Services & Acting Section 151 Officer  
Jane Southcombe, Education Financial Services Manager  
Dave Roberts, Principal Group Accountant  
Paul Adams, Senior Assistant Accountant  
Mike Jones, Interim Financial Services Manager Social Services

### **Background Papers:**

Divisional budget monitoring working papers 2019/2020

### **Appendices:**

Appendix 1A Budget Monitoring Report - Regeneration and Planning  
Appendix 1B Budget Monitoring Report - Infrastructure Services Division  
Appendix 1C Budget Monitoring Report - Public Protection Division  
Appendix 1D Budget Monitoring Report - Community and Leisure Services

### **Links to other Documents:**

Council Meeting 21/2/2019: Budget Proposals 2019/20 and Medium- Term Financial Plan 2019/20 to 2023/2024, Agenda Item No. 3

<https://democracy.caerphilly.gov.uk/ieListDocuments.aspx?CId=127&MId=11711&LLL=>

<b>DIRECTORATE OF COMMUNITIES</b>		<b>Estimate 2019/20</b>	<b>Revised Estimate 2019/20</b>	<b>Projected Outturn 2019/2020</b>	<b>Variance 2019/20</b>
<b><u>REGENERATION &amp; PLANNING</u></b>					
Regeneration & Planning Senior Management Support		208,655	208,655	194,096	14,559
Regeneration & Planning Administrative Support		513,247	513,247	487,172	26,075
<b>Support Services</b>					
Business Support & Urban Renewal		425,839	425,839	338,774	87,065
Events		88,630	88,630	68,707	19,923
Property Operations		(1,271,593)	(1,271,593)	(1,040,631)	(230,962)
Town Centre Management		105,241	105,241	83,695	21,546
Marketing & promotion		183,523	183,523	167,775	15,748
<b>Tourism Venues</b>					
Tourism Venues Management Support		60,324	60,324	58,031	2,293
Llanciach Fawr		377,905	377,905	429,063	(51,158)
Winding House & Museum		208,114	208,114	167,773	40,341
Caerphilly Visitor Centre		65,539	65,539	62,799	2,740
Cwmcam Visitor Centre		247,164	247,164	280,120	(32,956)
Blackwood Miners Institute		327,815	327,815	284,435	43,380
Arts Development		152,792	152,792	152,792	0
<b>Community Regeneration</b>		136,969	136,969	135,766	1,203
<b>Children &amp; Communities Grant</b>					
Expenditure		1,403,068	1,303,068	1,282,160	20,908
Grant Funding		(1,403,068)	(1,303,068)	(1,282,160)	(20,908)
<b>C4W Grant</b>					
Expenditure		601,975	601,975	549,920	52,055
Grant Funding		(601,975)	(601,975)	(549,920)	(52,055)
<b>Planning Services</b>					
Planning Services Management		76,647	76,647	77,442	(795)
Strategic Planning		333,058	333,058	277,611	55,447
Development Control		(87,723)	(87,723)	(10,363)	(77,360)
Building Control		(56,204)	(56,204)	9,408	(65,612)
Land Charges		(7,114)	(7,114)	16,067	(23,181)
GIS & Land Gazetteer		157,546	157,546	139,538	18,008
<b>TOTAL NET BUDGET</b>		<b>2,246,374</b>	<b>2,246,374</b>	<b>2,380,070</b>	<b>(133,696)</b>

<i>ENVIRONMENT DIRECTORATE</i>	Page No	Estimate 2019/20	Revised Estimate 2019/20	Projected Outturn 2019/2020	Variance 2019/2020
<b><u>INFRASTRUCTURE DIVISION</u></b>					
<i>HIGHWAY OPERATIONS</i>		7,496,995	7,496,995	8,094,956	(597,961)
<i>ENGINEERING PROJECTS GROUP</i>		(94,021)	(94,021)	(122,126)	28,105
<i>TRANSPORTATION ENGINEERING</i>		455,685	455,685	482,755	(27,070)
<i>PASSENGER TRANSPORT</i>		1,617,349	1,617,349	1,535,755	81,594
<i>HOME TO SCHOOL TRANSPORT</i>		7,115,947	7,115,947	7,128,513	(12,566)
<i>SOCIAL SERVICES TRANSPORT</i>		1,455,068	1,455,068	1,504,968	(49,900)
<i>NETWORK CONTRACTING SERVICES</i>		(128,565)	(128,565)	(139,530)	10,965
<i>ENGINEERING - GENERAL</i>		18,700	18,700	18,882	(182)
<b><i>TOTAL NET EXPENDITURE</i></b>		<b>17,937,158</b>	<b>17,937,158</b>	<b>18,504,173</b>	<b>(567,015)</b>

## Appendix 1C

<i>DIRECTORATE OF THE ENVIRONMENT</i>	<i>Page No</i>	<i>Estimate 2019/2020</i>	<i>Revised Estimate 2019/2020</i>	<i>Projected Outturn 2019/2020</i>	<i>Variance 2019/2020</i>
<b><i><u>PUBLIC PROTECTION DIVISION</u></i></b>					
<i>TRADING STANDARDS</i>		757,674	757,674	749,832	7,842
<i>LICENSING</i>		90,579	90,579	95,208	(4,629)
<i>REGISTRARS</i>		66,697	66,697	44,577	22,120
<i>CCTV</i>		429,739	429,739	431,980	(2,241)
<i>COMMUNITY WARDENS</i>		235,127	235,127	163,617	71,510
<i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i>		56,633	56,633	51,806	4,827
<i>HEALTH DIVISIONAL BUDGET</i>		287,422	287,422	272,206	15,216
<i>COMMUNITY SAFETY PARTNERSHIP</i>			45,653	45,653	0
<i>ENFORCEMENT</i>		628,848	628,848	543,473	85,375
<i>POLLUTION</i>		391,524	391,524	255,589	135,935
<i>FOOD TEAM</i>		579,750	579,750	564,398	15,352
<i>EMERGENCY PLANNING</i>		103,510	103,510	103,376	134
<i>CATERING</i>		3,612,851	3,612,851	3,566,586	46,265
<b><i>TOTAL NET EXPENDITURE</i></b>		<b>7,240,354</b>	<b>7,286,007</b>	<b>6,888,301</b>	<b>397,706</b>

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2019/2020	Revised Estimate 2019/2020	Projected Outturn 2019/2020	Variance 2019/2020
<b><u>COMMUNITY &amp; LEISURE SERVICES</u></b>					
<b>WASTE MANAGEMENT</b>					
<i>Residual Waste</i>		2,308,527	2,308,527	2,456,295	(147,768)
<i>Organics recycling</i>		1,416,330	1,416,330	1,450,313	(33,983)
<i>Civic Amenity Sites</i>		3,056,924	3,056,924	2,865,906	191,018
<i>Waste Transfer Station</i>		111,580	111,580	142,804	(31,224)
<i>Dry Recycling</i>		2,534,207	2,534,207	2,631,392	(97,185)
<i>RCCO</i>		91,000	91,000	0	91,000
<i>Bulky Waste</i>		127,833	127,833	106,832	21,001
<i>Commercial Waste</i>		(532,533)	(532,533)	(437,899)	(94,634)
<i>Other Waste</i>		22,761	22,761	7,107	15,654
<i>Treher</i>		129,253	129,253	103,801	25,452
<i>Sustainable Waste Management Grant</i>		(942,804)	(942,804)	(939,619)	(3,185)
<i>HQ Staff</i>		1,204,318	1,204,318	1,157,725	46,593
<b>CLEANSING</b>					
<i>Public Conveniences</i>		0	0	8,556	(8,556)
<i>Street Cleansing</i>		3,980,053	3,980,053	3,692,527	287,526
<b>GROUND MAINTENANCE AND PARKS</b>					
<i>Cemeteries</i>		(193,454)	(193,454)	(237,069)	43,615
<i>Allotments</i>		37,172	37,172	21,324	15,848
<i>Parks and Playing Fields</i>		1,693,830	1,693,830	1,746,775	(52,945)
<i>Playgrounds</i>		281,512	281,512	281,490	22
<i>Outdoor facilities</i>		242,600	242,600	242,586	
<i>Community Assets Funding</i>		0	0		0
<i>Countryside</i>		915,267	915,267	910,790	4,477
<i>HQ Staffing</i>		1,011,762	1,011,762	1,029,665	(17,903)
<b>LEISURE SERVICES</b>					
<i>Leisure Centres</i>		2,614,006	2,614,006	2,833,655	(219,649)
<i>Sports &amp; Health Development</i>		21,262	21,262	22,296	(1,034)
<i>Outdoor Education</i>		149,939	149,939	297,872	(147,933)
<i>Community Centres</i>		364,722	364,722	360,310	4,412
		<b>20,646,067</b>	<b>20,646,067</b>	<b>20,755,434</b>	<b>(109,381)</b>
<i>Building Cleaning</i>		579,609	579,609	558,237	21,372
<i>Vehicle Maintenance &amp; Fleet Management</i>		(272,828)	(272,828)	(216,828)	(56,000)
<b>Total net expenditure Community &amp; Leisure Services</b>		<b>20,952,848</b>	<b>20,952,848</b>	<b>21,096,843</b>	<b>(144,009)</b>